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	Actual	Forecast	Actual	Forecast ----->>>			
	H1 2022	H1 2023	FY 2022	2023	2024	2025	2026

Assets under Management and Administration (in £bn)

Institutional Asset Management	102	96	99	99	107	115	123
Wholesale Asset Management	51	56	54	57	61	66	70
Other Asset Management	1	1	1	1	1	1	1
Asset Management	154	153	154	158	169	182	194
Wealth	83	84	83	86	92	98	105
Heritage	102	92	94	90	88	87	84
Other Retail & Savings	9	9	9	9	10	10	11
Retail & Savings	193	185	186	186	190	195	201
Corporate assets	2	1	1	1	1	1	1
Total AuMA	349	339	342	345	360	378	396

Net flows (in £bn)

Institutional Asset Management	0.3	(1.5)	(0.7)	0.1	4.0	4.6	3.8
Wholesale Asset Management	0.8	1.5	0.5	2.0	1.7	2.0	1.9
Asset Management	1.1	(0.0)	(0.2)	2.1	5.7	6.6	5.7
Wealth	0.0	0.5	0.2	1.1	2.1	2.8	3.2
Heritage	(3.1)	(2.8)	(6.0)	(5.5)	(5.2)	(5.2)	(5.1)
Other Retail & Savings	0.1	0.2	0.3	0.2	0.2	0.2	0.3
Retail & Savings	(3.0)	(2.2)	(5.5)	(4.2)	(2.9)	(2.1)	(1.6)
Total net flows	(1.9)	(2.2)	(5.7)	(2.0)	2.8	4.4	4.1

IFRS income statement (in £m)

	Actual	Forecast	Actual	Forecast ----->>>			
	H1 2022	H1 2023	FY 2022	2023	2024	2025	2026
Revenues	492	494	995	1,010	1,042	1,100	1,164
Costs	(367)	(393)	(763)	(792)	(783)	(794)	(821)
Performance fees	11	9	56	31	33	33	34
Investment income and minority interests	(12)	(4)	(24)	(14)	(14)	(14)	(15)
Asset Management	124	105	264	236	278	324	362
Wealth	80	88	96	179	191	194	195
<i>With-Profits (PruFund)</i>	90	105	128	211	217	216	218
<i>Platform and Advice</i>	(8)	(10)	(24)	(19)	(13)	(9)	(10)
<i>Other Wealth</i>	(2)	(4)	(8)	(7)	(5)	(4)	(3)
Heritage	180	211	466	440	422	406	392
<i>With-Profits</i>	71	86	226	174	171	165	156
<i>Shareholder Annuities & Other</i>	109	128	240	273	253	242	237
Other Retail & Savings	0	8	10	17	18	19	22
Retail & Savings	260	307	572	635	629	617	606
Adjusted Operating Profits from segments	384	413	836	871	907	942	967
Head Office costs	(39)	(47)	(143)	(91)	(92)	(91)	(94)
Debt interest cost	(81)	(81)	(164)	(163)	(159)	(149)	(144)
Corporate Centre	(120)	(128)	(307)	(255)	(251)	(240)	(238)
Total Adjusted Operating Profits	264	284	529	616	656	702	729

	Actual	Forecast	Actual	Forecast ----->>>			
	H1 2022	H1 2023	FY 2022	2023	2024	2025	2026
Capital generation (in £m)							
Asset Management	142	102	246	229	271	317	345
Wealth	88	79	155	158	164	178	200
Heritage	266	218	503	435	415	399	369
<i>With-Profits</i>	<i>100</i>	<i>93</i>	<i>192</i>	<i>184</i>	<i>177</i>	<i>169</i>	<i>158</i>
<i>Shareholder Annuities & Other</i>	<i>166</i>	<i>135</i>	<i>311</i>	<i>272</i>	<i>255</i>	<i>245</i>	<i>228</i>
Other Retail & Savings	16	12	(17)	18	21	24	23
Retail & Savings	370	309	641	612	602	602	596
Corporate Centre	(126)	(140)	(259)	(275)	(268)	(257)	(261)
Underlying Capital Generation	386	271	628	567	606	662	681
Other Operating Capital Generation	47	56	193	226	240	215	222
Operating Capital Generation	433	328	821	793	846	877	903
Economic variances	(482)	255	(1,225)	252	4	4	5
Other movements (including restructuring)	(71)	(46)	(166)	(98)	(124)	(53)	(57)
Tax	143	(63)	173	(147)	(151)	(164)	(161)
Total Capital Generation	24	440	(397)	760	596	675	708

Solvency and Dividend

Solvency II ratio (%)	214	206	199	210	210	212	222
Ordinary Dividend per share (p)	6.2	6.5	19.6	20.1	20.5	20.9	21.2