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	Actual				Forecast ----->>>				
	2022	2023	2024	H1-2024	H1-2025	2025	2026	2027	2028
Assets under Management and Administration (in £bn)									
Institutional Asset Management	99	98	96	98	98	100	106	113	120
Wholesale Asset Management	54	55	63	56	64	66	70	74	79
Other Asset Management	1	1	1	1	1	1	1	1	1
Asset Management	154	154	160	155	164	167	176	186	197
Life	186	188	185	190	187	186	188	191	194
Corporate assets	1	1	1	1	1	1	1	1	1
Total AuMA	342	343	346	346	352	354	365	378	393
Net flows (in £bn)									
Institutional Asset Management	(0.7)	(0.7)	(0.9)	(0.5)	0.2	0.9	2.5	3.1	3.6
Wholesale Asset Management	0.5	1.5	0.0	0.0	0.4	1.0	1.7	1.9	2.0
Asset Management	(0.2)	0.8	(0.9)	(0.5)	0.7	1.9	4.1	4.9	5.6
Life	(5.5)	(5.5)	(8.6)	(4.2)	(3.7)	(6.3)	(5.0)	(4.3)	(4.2)
Total net flows	(5.7)	(4.7)	(9.5)	(4.7)	(3.1)	(4.4)	(0.9)	0.6	1.4

					Actual	Forecast ----->>>							
					2022	2023	2024	H1-2024	H1-2025	2025	2026	2027	2028
IFRS income statement (in £m)													
	Revenues	995	995	1,008	499	514	1,043	1,081	1,132	1,193			
	Costs	(763)	(791)	(774)	(388)	(387)	(775)	(782)	(803)	(833)			
	Performance fees	56	30	35	13	10	33	33	33	34			
	Investment income, profit from associates and minority interests	(24)	8	20	5	5	12	12	13	14			
	Asset Management	264	242	289	129	142	312	344	375	408			
	With-Profits: PruFund	196	236	226	98	105	228	244	261	278			
	With-Profits: Traditional	200	263	222	108	114	241	245	248	250			
	Shareholder Annuities	239	331	308	132	138	277	286	298	317			
	Other	(28)	(75)	(10)	2	(5)	(10)	(4)	2	6			
	Life	607	755	746	340	352	737	771	809	852			
	Adjusted Operating Profits from segments	871	997	1,035	469	494	1,050	1,114	1,184	1,259			
	Head Office costs	(82)	(38)	(47)	(15)	(25)	(50)	(52)	(54)	(55)			
	Debt interest cost	(164)	(162)	(151)	(79)	(70)	(141)	(141)	(141)	(141)			
	Corporate Centre AOP	(246)	(200)	(198)	(94)	(95)	(191)	(192)	(194)	(195)			
	Total Adjusted Operating Profits	625	797	837	375	398	859	923	990	1,064			

	Actual				Forecast ----->>>				
	2022	2023	2024	H1-2024	H1-2025	2025	2026	2027	2028
Capital generation (in £m)									
Asset Management UCG	246	246	261	119	132	284	317	346	377
With-Profits: PruFund	209	240	239	96	111	227	240	247	259
With-Profits: Traditional	192	182	190	94	93	189	184	179	175
Shareholder Annuities	251	367	197	96	99	176	172	175	192
Other	(22)	(63)	(10)	(3)	(9)	(14)	(12)	(9)	(7)
Life UCG	630	726	616	283	294	584	591	602	619
Corporate Centre UCG	(248)	(220)	(233)	(104)	(109)	(222)	(225)	(227)	(229)
Underlying Capital Generation	628	752	644	297	318	646	683	721	766
Other Operating Capital Generation	193	244	289	189	73	179	174	170	162
Operating Capital Generation	821	996	933	486	391	825	858	891	928
Economic variances	(1,225)	(724)	157	243	94	96	3	3	4
Other movements (including restructuring)	(166)	50	(135)	(21)	(23)	(42)	(33)	(23)	(23)
Tax	173	36	153	105	(84)	(168)	(170)	(183)	(206)
Total Capital Generation	(397)	358	1,108	813	377	711	658	688	703
Solvency and Dividend									
Solvency II ratio (%)	199	203	223	210	225	227	228	229	230
Ordinary Dividend per share (p)	19.6	19.7	20.1	6.6	6.7	20.6	21.2	21.9	22.8