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				Actual	Forecast ----->>>					
				2022	2023	2024	2025	2026	2027	2028
Assets under Management and Administration (in £bn)										
Institutional Asset Management				99	98	96	99	104	109	117
Wholesale Asset Management				54	55	63	65	68	72	78
Other Asset Management				1	1	1	1	1	1	1
Asset Management				154	154	160	165	172	181	193
Life				186	188	185	186	187	190	191
Corporate assets				1	1	1	1	1	1	1
Total AuMA				342	343	346	351	360	371	385
Net flows (in £bn)										
Institutional Asset Management				(0.7)	(0.7)	(0.9)	0.8	1.5	2.0	2.7
Wholesale Asset Management				0.5	1.5	0.0	0.5	1.2	1.5	1.6
Asset Management				(0.2)	0.8	(0.9)	1.4	2.7	3.5	4.3
Life				(5.5)	(5.5)	(8.6)	(6.0)	(4.9)	(4.3)	(4.5)
Total net flows				(5.7)	(4.7)	(9.5)	(4.6)	(2.3)	(0.8)	(0.2)

IFRS income statement (in £m)

	Actual			Forecast ----->>>			
	2022	2023	2024	2025	2026	2027	2028
Revenues	995	995	1,008	1,040	1,073	1,114	1,181
Costs	(763)	(791)	(774)	(771)	(777)	(794)	(825)
Performance fees	56	30	35	32	32	33	34
Investment income, profit from associates and minority interests	(24)	8	20	11	11	11	13
Asset Management	264	242	289	313	339	364	403
With-Profits: PruFund	196	236	226	234	249	265	284
With-Profits: Traditional	200	263	222	238	242	246	245
Shareholder Annuities	239	331	308	278	285	297	316
Other	(28)	(75)	(10)	(11)	(6)	0	6
Life	607	755	746	739	769	808	850
Adjusted Operating Profits from segments	871	997	1,035	1,052	1,109	1,172	1,254
Head Office costs	(82)	(38)	(47)	(52)	(52)	(54)	(54)
Debt interest cost	(164)	(162)	(151)	(141)	(141)	(141)	(141)
Corporate Centre AOP	(246)	(200)	(198)	(192)	(193)	(194)	(195)
Total Adjusted Operating Profits	625	797	837	860	916	978	1,059

	Actual			Forecast ----->>>			
	2022	2023	2024	2025	2026	2027	2028
Capital generation (in £m)							
Asset Management UCG	246	246	261	288	313	336	371
With-Profits: PruFund	209	240	239	229	241	249	270
With-Profits: Traditional	192	182	190	191	187	185	179
Shareholder Annuities	251	367	197	167	166	172	181
Other	(22)	(63)	(10)	(14)	(12)	(10)	(6)
Life UCG	630	726	616	578	590	606	624
Corporate Centre UCG	(248)	(220)	(233)	(222)	(224)	(226)	(229)
Underlying Capital Generation	628	752	644	644	679	716	767
Other Operating Capital Generation	193	244	289	171	167	163	157
Operating Capital Generation	821	996	933	815	845	880	923
Economic variances	(1,225)	(724)	157	22	3	3	4
Other movements (including restructuring)	(166)	50	(135)	(45)	(35)	(24)	(26)
Tax	173	36	153	(160)	(173)	(185)	(209)
Total Capital Generation	(397)	358	1,108	632	640	674	692
Solvency and Dividend							
Solvency II ratio (%)	199	203	223	224	224	226	227
Ordinary Dividend per share (p)	19.6	19.7	20.1	20.6	21.2	21.9	22.7