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		Forecast ------->>>			
	2024	2025	2026	2027	2028
Assets under Management and Administration (in £bn)					
Institutional	96	104	110	117	124
Wholesale	63	67	70	75	79
Other	1	1	1	1	1
Asset Management	**160**	**170**	**180**	**190**	**200**
Life	**185**	**188**	**189**	**192**	**196**
Corporate assets	**1**	**1**	**1**	**1**	**1**
Total AuMA	**346**	**359**	**370**	**383**	**397**
Net flows (in £bn)					
Institutional	(0.9)	2.7	2.8	3.5	3.8
Wholesale	0.0	1.2	1.6	1.7	1.8
Asset Management	**(0.9)**	**3.9**	**4.4**	**5.1**	**5.6**
Life	**(8.6)**	**(8.1)**	**(5.8)**	**(4.7)**	**(4.3)**
Total net flows	**(9.5)**	**(4.1)**	**(1.4)**	**0.7**	**1.6**

IFRS income statement (in £m)	2024	2025	2026	2027	2028
		Forecast ------->>>			
Revenues	1,008	1,048	1,097	1,149	1,208
Costs	(774)	(776)	(785)	(806)	(836)
Performance fees	35	28	31	31	32
Investment income and minority interests	20	2	10	10	11
Asset Management	**289**	**302**	**353**	**384**	**415**
With-Profits: PruFund	226	237	249	268	290
With-Profits: Traditional	222	245	245	247	250
Shareholder Annuities	308	249	270	280	295
Other	(10)	(7)	(2)	5	10
Life	**746**	**724**	**762**	**800**	**844**
Adjusted Operating Profits from segments	**1,035**	**1,026**	**1,115**	**1,185**	**1,259**
Head Office costs	(47)	(49)	(50)	(52)	(53)
Debt interest cost	(151)	(139)	(139)	(139)	(139)
Corporate Centre	**(198)**	**(188)**	**(189)**	**(191)**	**(192)**
Total Adjusted Operating Profits	**837**	**838**	**926**	**994**	**1,066**

Capital generation (in £m)	2024	2025	2026	2027	2028
		Forecast ------->>>			
Asset Management	**261**	**289**	**330**	**359**	**388**
With-Profits: PruFund	239	237	241	251	264
With-Profits: Traditional	190	177	176	171	166
Shareholder Annuities	197	176	170	176	191
Other	(10)	(14)	(13)	(11)	(9)
Life	**616**	**577**	**579**	**593**	**613**
Corporate Centre	**(233)**	**(209)**	**(218)**	**(220)**	**(224)**
Underlying Capital Generation	**644**	**657**	**691**	**732**	**777**
Other Operating Capital Generation	289	171	174	170	162
Operating Capital Generation	**933**	**828**	**864**	**902**	**938**
Economic variances	157	32	3	3	4
Other movements (including restructuring)	(135)	(81)	(31)	(22)	(21)
Tax	153	(94)	(170)	(182)	(203)
Total Capital Generation	**1,108**	**685**	**666**	**701**	**718**
Solvency and Dividend					
Solvency II ratio (%)	**223**	**230**	**232**	**234**	**237**
Ordinary Dividend per share (p)	**20.1**	**20.5**	**21.2**	**21.9**	**22.7**